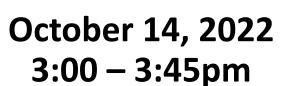


Perpetual Affordability - Stewardship - Community Control

CACLTN Conference

Real Estate & Financing 101





Agenda for Today

1) Purpose for Today

2) Popular Education on Real Estate – What do we know collectively?

3) How to Create Affordability

4) Common CLT Housing Prototypes

"Build Back the Block" Activity

Purpose for Today

Present foundational real estate development concepts that can inform future CLT members' decision-making

What Is A Development?

Who Leads the Development Process?





Important Financial Concepts



COST VS VALUE



EQUITY



LOANS AND DEBT



CAPITAL STACK (FUNDING SOURCES)

How to Create Affordability

- What is a market-rate development?
- Why are market-rate developments built so freely?

Market Rate Development Capital Stack

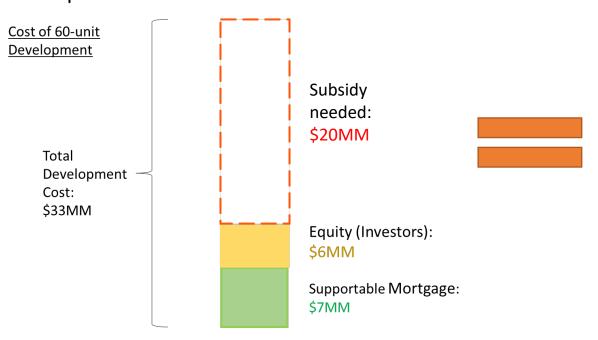




How to Create Affordability

- What is an affordable development?
- Why do these types of developments differ so much from market-rate?

Affordable Housing Development Capital Stack





How to Create Affordability

- A property's value is driven by the income collected
- "Affordable" properties restrict income collected, resulting in less value and requires subsidy

Market Rate Development		
Rental Income	+ \$55,000	
Vacancy Rates	- \$3,000	
Operating Expenses (Repairs, Insurance, Property Mgmt.)	- \$7,000	
Real Estate Taxes	- \$25,000	
Net Operating Income	+ \$20,000	

Supportable Mortgage	+ \$290,000

Loan Terms: 6% interest rate, 30-year term

Affordable Housing Development		
Rental Income	+ \$20,000	
Vacancy Rates	- \$3,000	
Operating Expenses (Repairs, Insurance, Property Mgmt.)	- \$7,000	
Real Estate Taxes	- \$5,000	
Net Operating Income	+ \$5,000	
Supportable Mortgage	+ \$65,000	

Loan Terms: 6% interest rate, 30-year term

Common CLT Housing Prototypes

Common CLT Housing Prototypes

1

Acq/Rehab of Single Family Home (SFH):



+

New Construction of Accessory Dwelling Unit (ADU):



Households Served: 2

2

Acq/Rehab of 10-Unit "NOAH" Building:



Households Served: 10 3

Large Multi-family New Construction with Local Community Development Corporation (CDC):

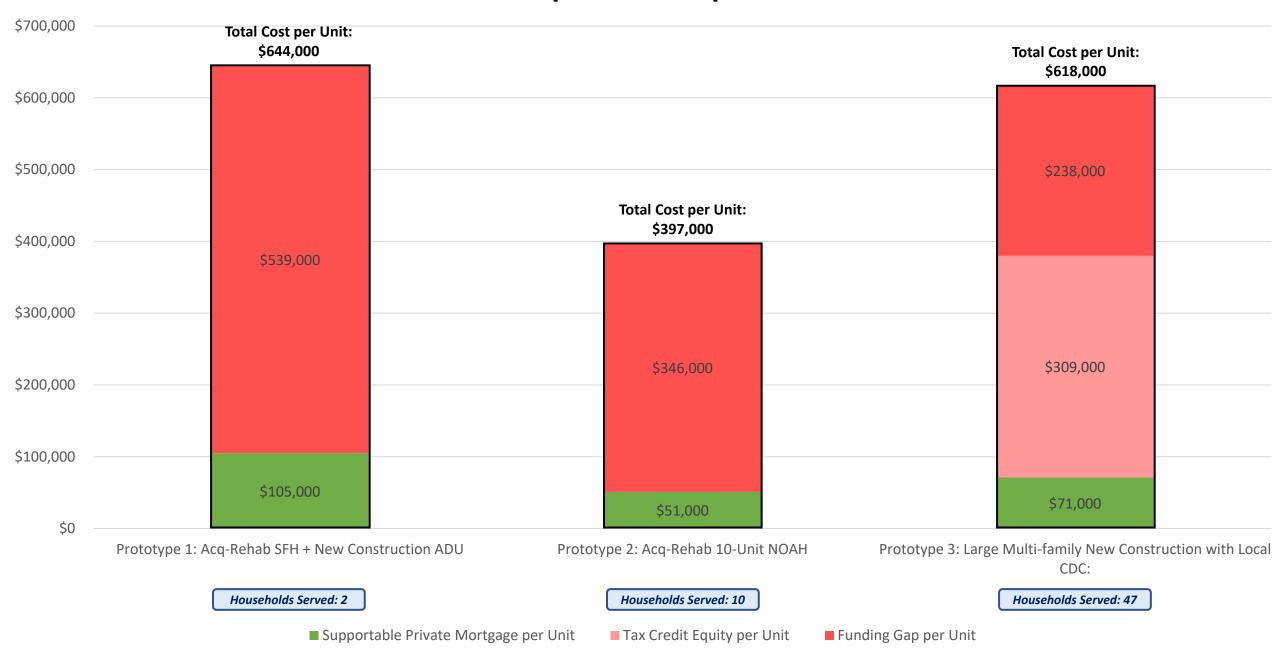






Households Served: 47

Development Cost per Unit





Objectives and Rules to "Build Back the Block"

OBJECTIVE

- 1. Discuss and fit housing types and open space to build desired neighborhood based on lot lines.
- 2. Once the look and feel of the neighborhood is agreed upon, decide how everything will be paid for
- 3. If there isn't enough chips to pay for your ideal neighborhood block, rearrange/remove housing type pieces based on available financing

HOUSING TYPE COSTS

Housing Prototype	Game Board Piece Color	Total # of Financing Chips Req'd
Single Family Home (Acq/Rehab) + ADU (New Construction)		8
10-Unit NOAH Building (Acq/Rehab)		7
Large Multi- Family Building (New Construction)		8
Open Space		2

FINANCING RULES

Housing Prototype	Game Board Piece Color	Available Financing Options
Single		Philanthropy/Fundraising
Family Home +		State Funding
ADU	ADU	Private Ban Loan (worth ½ chip)
10.11-:4	10 Hait	Philanthropy/Fundraising
10-Unit NOAH		State Funding
Building		Private Ban Loan (worth ½ chip)
		Philanthropy/Fundraising
Large Multi- Family Building		State Funding
	Local Funding	
	Private Ban Loan (worth ½ chip)	
Open Space		Philanthropy/Fundraising
		Local Funding

Reflection

How did you and your team first prioritize each housing prototype on your block?

Did this change once the financing got involved?

How does this change anyone's perspective on what the CLT should or *can* do?

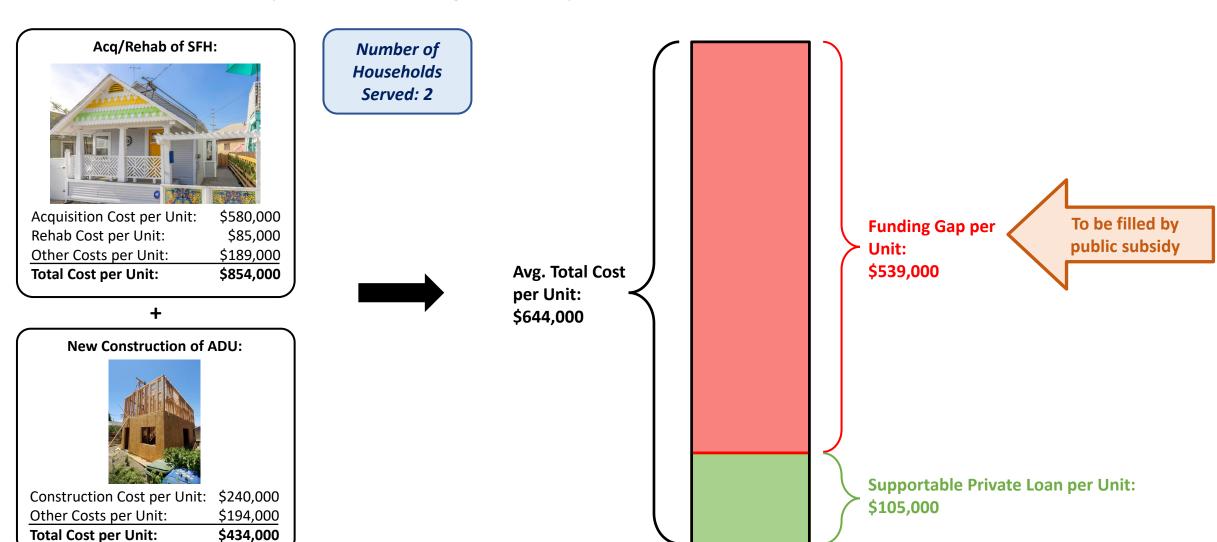
Thank you!





Housing Prototype #1:

Acq-Rehab of Single Family Home + New Construction ADU



^{*}Assumes monthly housing costs are affordable to 4-person household w/ annual income of ~\$48k

Housing Prototype #2:

Acq-Rehab of Duplex

Number of Households Served: 2



Acquisition Cost per Unit: \$348,000
Rehab Cost per Unit: \$60,000
Other Costs per Unit: \$195,000

Total Cost per Unit: \$603,000

Total Cost per Unit: \$603,000

Funding Gap per Unit: \$567,000

To be filled by public subsidy

Total Supportable Private Loan per Unit: \$36,000

^{*}Assumes each unit is rented at affordable price to 4-person household w/ annual income of ~\$48k

Housing Prototype #3:

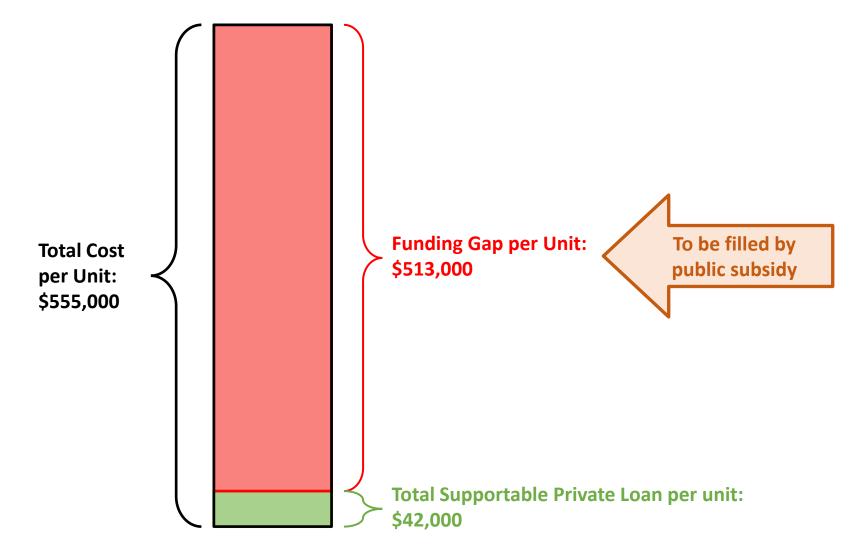
Acq-Rehab of Quad

Number of Households Served: 4



Acquisition Cost per Unit: \$337,000
Rehab Cost per Unit: \$60,000
Other Costs per Unit: \$158,000

Total Cost per Unit: \$555,000



^{*}Assumes each unit is rented at affordable price to 4-person household w/ annual income of ~\$48k

Housing Prototype #4:

Acq-Rehab of 10-Unit "Naturally Occurring Affordable Housing" (NOAH) Building

Number of Households Served: 10



Acquisition Cost per Unit: \$253,000
Rehab Cost per Unit: \$60,000
Other Costs per Unit: \$84,000

Total Cost per Unit: \$397,000

To be filled by **Funding Gap per Unit: Total Cost per** \$346,000 public subsidy **Unit:** \$397,000 **Supportable Private Loan per Unit:** \$51,000

^{*}Assumes each unit is rented at affordable price to 4-person household w/ annual income of ~\$48k

Housing Prototype #5:

New Construction with Local Community Devt. Corporation

Number of Households Served: 47 **Funding Gap per Unit:** To be filled by **Total Cost per** \$547,000 public subsidy Unit: \$618,000 Acquisition Cost per Unit: \$61,000 \$412,000 Construction Cost per Unit: Other Costs per Unit: \$145,000 **Supportable Private Loan per Unit: Total Cost per Unit:** \$618,000 \$71,000

^{*}Assumes each unit is rented at affordable price to households w/ annual income ranging from \$27k - \$65k

Housing Prototype #5:

New Construction with Local Community Devt. Corporation

Number of Households Served: 47



Acquisition Cost per Unit: \$61,000
Construction Cost per Unit: \$412,000
Other Costs per Unit: \$145,000

Total Cost per Unit: \$618,000

Local and State **Subsidy:** ~40% **Total Cost per** Unit: \$618,000 **Tax Credit Equity:** ~50%

Local / State Subsidy req'd per Unit: \$238,000

To be filled by public subsidy

Tax Credit Equity req'd per Unit: \$309,000

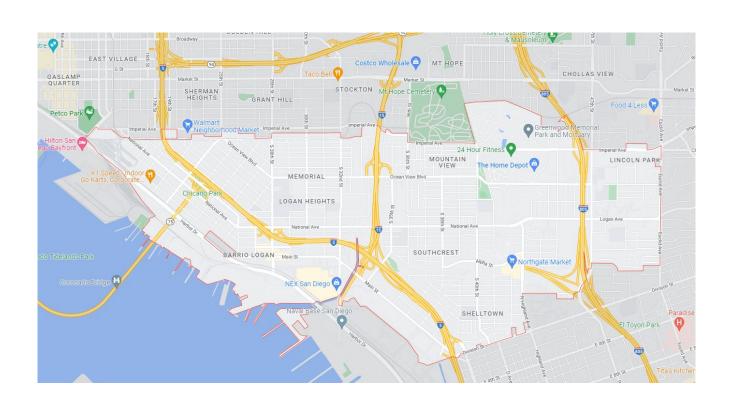
Supportable Private Loan per Unit:

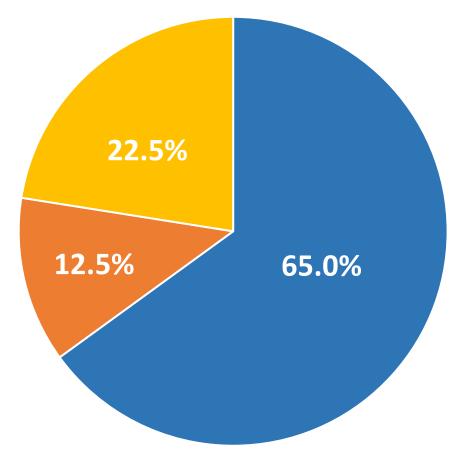
\$71,000

^{*}Assumes each unit is rented at affordable price to households w/ annual income ranging from \$27k - \$65k

Existing Housing Stock – Zip Code: 92113

Total Units: 13,670





- Single Family Homes
- Multifamily Homes (10+ Units)
- Multifamily Homes (2-9 Units)